

# **Turn Workplace Conflict into Collaboration**

Conflict at work isn't a problem — it's an opportunity.

The key is understanding the difference between positions and interests.



### **Positions vs Interests**

**Position:** What someone says they want

"I need this report by Monday."

**Interest:** Why they want it

"I need to prepare for the client meeting on Tuesday."

Focusing on interests, not positions, opens the door to collaboration.



#### The Model in Action

**Listen actively** – Understand both sides of the conversation.

**Identify positions** – Note what each person is asking for.

**Explore underlying interests** – Ask why it matters.

**Co-create solutions** – Find common ground that meets the core needs of everyone involved.

The goal isn't winning — it's finding a solution that works for all.

# **9** 7

## **Tips for Collaborative Conversations**

- Ask open questions: "What's most important to you here?"
- Avoid assumptions: Clarify rather than guess motives.
- Separate people from the problem: Focus on interests, not personalities.



Next time a tension arises, pause and ask:

"What is my position? What is my interest? What is theirs?"

Use these insights to guide the conversation toward a win-win solution

